This community brief has been generated by the community leaders, including detailers and community managers. It has been vetted by Navy Personnel Command and OJAG for statutory compliance and approved by SECNAV.

Community leaders have provided these slides to community members for career planning purposes; however, strict adherence to the career progressions depicted in the slides is not a prerequisite for promotion.

ONLY MATERIAL APPROVED BY THE SECRETARY OF THE NAVY WILL BE PRESENTED TO STATUTORY SELECTION BOARDS. THIS BRIEF HAS BEEN APPROVED BY SECNAV FOR USE BY THE FY-20 STATUTORY SELECTION BOARDS.
## Fleet Support Officer
### Career Progression

**Career Path**

<table>
<thead>
<tr>
<th>FLEET EXPERIENCE TOUR</th>
<th>DIVO</th>
<th>DH</th>
<th>DH</th>
<th>STAFF TOUR/ XO/OIC</th>
<th>STAFF TOUR/ XO/OIC</th>
<th>STAFF TOUR/ XO/OIC</th>
<th>MAJOR STAFF/ CO</th>
<th>MAJOR STAFF/ CO</th>
<th>MAJ CMD</th>
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</thead>
<tbody>
<tr>
<td>0</td>
<td>2</td>
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</tbody>
</table>

**Typical Billets**

- **Master's JPME I**
  - Overseas tour
  - Subspecialty development

- **Staff Tour**
  - Master's JPME I
  - Overseas
  - Shore facility management

- **Joint Tour Program Director**
  - JPME II
  - Overseas
  - Shore facility management

- **Major Staff Tour**
  - JQO
  - Deputy/COS
  - Shore installation management
  - Resource allocation

**Administrative Boards:**

- XO/OIC: N/A
- CDR CMD: N/A
- MAJ CMD: N/A
Fleet Support Officer

Community Values

• Sustained Superior Performance
  ➢ In billets of increasing complexity, responsibility, and scope

• Proven Leadership Positions in Shore or Joint Assignments
  ➢ Officers successfully serving as XO and CO ashore or in challenging joint assignments demonstrate the qualities required by the community

• Career Paths
  ➢ Officers serving in leadership positions in critical specialty areas provide unique subject area expertise in the following areas:
    • Anti-submarine Warfare (IUSS)
    • Shore Installation Management (SIM)
    • Strategic Sealift Operations
    • Pol-Mil Affairs
Surface Warfare Officer
Career Progression

Career Path

<table>
<thead>
<tr>
<th>DIVO</th>
<th>SHORE</th>
<th>DH (Early CMD)</th>
<th>SHORE (XO/XO-SM)</th>
<th>CO-SM</th>
<th>SHORE (ARO)</th>
<th>Major CMD</th>
</tr>
</thead>
</table>

Typical Billets
- SWO/EOOW Quals
- Masters USNA Staff WTI Tour
- TAO Qual
- DC JOINT JPME Staff
- DC JOINT CSG/ESG Staff
- DC JOINT CSG/ESG Staff

CO-SM billets
- Milestone Screened
- Due Course
- Eligible for and have previously screened for Major Command / O6

XO-SM billets
- Milestone Screened
- Due Course
- Eligible for and have previously screened for O5 Command

ADMINISTRATIVE BOARD RATES:
- DH BOARD (JUN 18): 57%
- CDR CMD (DEC 17): 25%**
- MAJ CMD (NOV 17): 39%

** 38% CO Afloat screen rate across 3 looks. Total milestone screen rate (CO Afloat, XO Afloat, CO-SM, and XO-SM) 68%. Major Command Screening includes CRUDES, Amphib, and Shore Major Screening.
Surface Warfare Officer
Community Values

• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Service at Sea - Successful DIVO sea tours
  ➢ Screened for Department Head Afloat
  ➢ Graduate Education and other Talent Management special programs are highly valued by the SWO Community but sometimes result in NOB FITREPs. The lack of observed FITREPs should not be viewed negatively for these highly talented, screened officers.
  ➢ Some of our most talented Department Heads are transferred to Surface Warfare Officer School up to 12 months prior to their class convening dates as a means of mitigating PCS costs. These short tours may result in Promotable or NOB promotion recommendations, but this should not be viewed negatively by the board.

• Valued achievements prior to COMMANDER
  ➢ Service at Sea - Successful breakout performance as Department Head Afloat
  ➢ Attain Command Qualification AQDs indicating they are qualified to command at sea
  ➢ Screened for or serving in XO-CO Fleet-Up/CO-SM/XO Afloat/XO-SM

• Valued achievements prior to CAPTAIN
  ➢ Service at Sea - Successful performance as Commanding Officer
  ➢ Officers successfully serving in community, operational, or challenging joint assignments following sea or shore CO assignment, including Special Mission (SM)
  ➢ Demonstrated leadership in shore and/or joint assignments

• Special Mission (SM) assignments
  ➢ SWOs filling CO-SM positions are leading Sailors in front-line, operational missions. Officers of this caliber are eligible for and have previously screened for Major Command.
  ➢ SWOs screened for or serving in XO-SM tours are leading Sailors in critical operational assignments. Officers of this caliber are eligible for and have previously screened for Commander Command.
  ➢ SWOs screened for or serving as AROs on CVNs are leading Sailors in critical operational assignments. Officers of this caliber are eligible for and have previously screened for Commander Command.
COMMUNITY CORE VALUES:
- Sustained Superior Performance at Sea
- LCDR – Served/Serving DH
- CDR – Served/Serving XO
- CAPT – Served/Serving CDR Command
- Naval Nuclear Propulsion Program
- National Security Tasking/Theater ASW
- Strategic Deterrence

ADMINISTRATIVE BOARDS RATES:
DH SCREENING (May 18): 87%
XO SCREENING (May 18): 47% *
CO SCREENING (May 18): 71% *
MAJ CMD (Nov 17): 58%
*Combined XO/CO selection rates result in 33% opportunity for DHs to serve as CO
Submarine Warfare Officer
Community Values

- At sea sustained superior performance is the foundation of the Submarine Community
- Valued achievements prior to LIEUTENANT COMMANDER
  - Serving as DH at sea
- Valued achievements prior to COMMANDER
  - Serving as XO at sea
  - Essential submarine operational readiness and training assignments (Submarine Learning Center/Facility XO, Naval Submarine Training Center/Detachment XO, Trident Training Facility XO, Nuclear Power Training Unit Moored Training Ship XO)
  - XO ashore assignments (Pre-Commissioning Unit XO, Undersea Rescue Command XO, Strategic Systems Programs Flight Test Unit XO, Undersea Warfare Development Center Tactical Analysis Group XO)
  - CO/OIC as LCDR (e.g., NAUTILUS)
- Valued achievements prior to CAPTAIN
  - Serving as CO at sea
  - CO ashore assignments in essential operational readiness and training assignments (Naval Submarine Support Command CO, Naval Ocean Processing Facility CO, Undersea Rescue Command CO, Unmanned Underwater Vehicle Squadron CO, Naval Data Center CO)
- Graduate Education in any subspecialty is valued regardless of source or method of achievement (e.g., civilian institution, Naval War College, Naval Postgraduate School, Distance Learning)
### Special Warfare (SEAL) Officer
#### Career Progression

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<tr>
<th>Career Path</th>
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<tbody>
<tr>
<td>BUD/S &amp; SQT (TRNG)</td>
<td>ASST PLT CDR (DIVO)</td>
<td>DEV TOUR (1)</td>
<td>DEV TOUR (2)</td>
<td>PLT CDR (DH)</td>
<td>POST DH</td>
<td>XO</td>
<td>POST-XO TOUR</td>
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<td>POST-CO TOUR</td>
<td>MAJ CMD</td>
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<tr>
<td>Lateral Transfers</td>
<td>BUD/S &amp; SQT (TRNG)</td>
<td>ASST PLT CDR (DIVO)</td>
<td>XO SBs</td>
<td>CDR CMD SBs</td>
<td>MAJ CMD SBs</td>
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<td>Typical Billets</td>
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<tr>
<td>ASST SEAL PLT CDR</td>
<td>2nd ASST SEAL PLT CDR Special Boat Teams (SBT) Spec. Recon. Teams (SRT) Assistant OPS NPS/War College/Grad Ed Training / Staff</td>
<td>O-3 Milestone DH Tours</td>
<td>TU CDR TRP CDR Joint Tour Navy Staff Group Staff Grad Ed Training</td>
<td>O-4 Milestone Tour</td>
<td>Joint Staff Navy Staff Group Staff War College JIA</td>
<td>O-5 Milestone Tour</td>
<td>Joint Staff Navy Staff Group Staff TYCOM Staff Senior War College</td>
<td>O-6 Milestone Tour</td>
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<td>1. Due to the nature of the SEAL Team Inter-deployment Training Cycle (IDTC) it is common to see LT (Platoon CDRs) and LCDR (Troop CDRs) “Air Gapped” in a group of Promotable rankings at the beginning of a cycle. This is necessary in order for the CO to properly evaluate the officers prior to distributing rankings.</td>
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<td>2. Graduate education in any subspecialty is valued regardless of source or method of achievement.</td>
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### DEPARTMENT HEAD (DH) TOURS (AQD: QD9):
- SEAL Team Platoon Commander (PLT CDR)
- SEAL Delivery Vehicle (SDV) PLT CDR
- Special Reconnaissance Team (SRT) Regional Specialist (RS) PLT CDR

### EQUIVALENT DH TOURS (AQD: QD9) for prior-enlisted SEALs:
- SRT Troop Commander (TRP CDR)
- Basic Training Officer at NSW Center (Phase OIC)
- SEAL Qualification Training OIC
- NSW Development Group (NSWDG) Maritime Mobility CDR

### ADMINISTRATIVE BOARD RATES (HISTORICAL 5-YEAR AVERAGE):
- XO SCREENING: 82%
- CDR CMD: 70%
- MAJ CMD: 54%
Special Warfare (SEAL) Officer
Community Values

- Sustained/superior performance in tactical/operational positions, in each milestone, is the foundation of the NSW community

- Valued Achievements prior to LIEUTENANT COMMANDER
  - Screened for PLT CDR (DH)
  - Served/Serving PLT CDR (DH) or Equivalent
  - Valued: Diversity of NSW experience / Education / JPME Phase 1

- Valued Achievements prior to COMMANDER
  - Served/Serving XO, OPS, Task Unit (TU) / TRP CDR Tour
  - Valued: Joint / USN Experience (JCS, OPNAV, Fleet, USSOCOM, TSO, JSOC)
  - Valued: Diversity of NSW experience (SEAL Team/ SBT/ SDV/ NSWDG/ SRT) / Overseas Assignments / Master’s Degree / JPME Phase 1

- Valued Achievements prior to CAPTAIN
  - Successful Commander Command Tour
  - Valued: MAJCOM / Joint staff experience (Joint Qualified Officer (JQO) Designation)
  - Valued: Member of Acquisition Corps (AC) / JPME Phase 2
# Explosive Ordnance Disposal Officer

## Career Progression

### Career Path

<table>
<thead>
<tr>
<th>Init Trng</th>
<th>Plt Ldr</th>
<th>SOF Plt / Co CDR / MCM Plt</th>
<th>Shore Tour / Afloat Staff</th>
<th>DH / Staff / OPS Officer</th>
<th>XO</th>
<th>CO</th>
<th>Joint / Navy Staff</th>
<th>Joint / Navy Staff</th>
<th>Major Cmd</th>
<th>Post Major Cmd / Joint / Navy Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>EOD Officer</td>
<td>EOD DH SB (KG5)</td>
<td>Plt</td>
<td>SB</td>
<td>DH (O4 SB)</td>
<td>XO (O5 SB)</td>
<td>CO (O6 SB)</td>
<td>MAJ Cmd SB</td>
<td>Navy / Joint Staff</td>
<td>EODGRU COMEODGRU</td>
<td>CO NSWCIHEDT</td>
</tr>
<tr>
<td>EOD DH SB (KG0)</td>
<td>Plt</td>
<td>SB</td>
<td>DH (O4 SB)</td>
<td>XO (O5 SB)</td>
<td>CO (O6 SB)</td>
<td>MAJ Cmd SB</td>
<td>Navy / Joint Staff</td>
<td>EODGRU COMEODGRU</td>
<td>CO NSWCIHEDT</td>
<td>Navy / Joint Staff</td>
</tr>
</tbody>
</table>

### Typical Billets

- Pipeline Training Dive & EOD
- EOD Platoon Leader
- EOD Co CDR SOF Platoon MCM Platoon MDSU Co CDR NSWDG
- CSG/ESG NMAWC EODGRU CEODD TECHDIV EOD Ops MDSU Ops NSWDG CTF DTRA Jr. War College
- EODMU EOD ESU EOD TEU MDSU NDSTC NEDU NSWDG EXU-1
- OPNAV JCS JSOC TSOIC COCOM #Fit Staff CNPC ACQN Lvl 2
- EODMU MDSU NDSTC EOD TEU NSWDG EXU-1
- Navy / Joint Staff EODGRU COMEODGRU CEODD CO NSWCIHEDT

### Administrative Screen Boards Rates:

- DH Screening (DEC 17): 100%
- XO Screening (DEC 17): 30.8%
- CO Screening (DEC 17): 36.0%
- MAJ CMD Screening (NOV 17): 57.1%
Explosive Ordnance Disposal Officer

Community Values

- Valued achievements prior to LIEUTENANT COMMANDER
  - Attained EOD Officer Warfare Qualification (KG5)
  - Administratively Screened for EOD DH (KG0)
  - Valued: Sustained superior performance through Shore/Afloat Staffs
  - Valued: Diversity of Experience (EOD, ExMCM, SOF, NSWDG, EXU, MDSU)

- Valued achievements prior to COMMANDER
  - Superior performance as an EOD XO; Awarded EOD XO AQD (KG6)
  - Continued superior performance in Navy Staff and Joint Operational Billets
  - Valued: Completed JPME Phase I
  - Valued: Superior performance in an Acquisition (ACQN) Coded Billet

- Valued achievements prior to CAPTAIN
  - Superior performance in O5/Commander Command; Awarded EOD CO AQD (KG7)
  - Continued superior performance in Major Navy Staff and Joint Duty Assignments
  - Valued: Member of Acquisition Corps (AC)
Aviation Officer
Career Progression

Career Path

FY19 ADMIN SCREEN BOARD RATES:

- DH: 66%
- CDR CMD: 22%
- MAJ CMD: 23%
Aviation officers have a long training pipeline, resulting in NOB FITREPS for the officer’s first 3-4 years
- NA values early graded opportunities, but career timing must be closely managed
- Min Service Requirement retains most aviators through first O4 board promotion opportunity
- Aviation requires reinvestment of Aviation skills at flight training units and centers of excellence that could limit options for tour assignment diversity, when compared to other officer communities

Valued achievements prior to LIEUTENANT COMMANDER
- Aviation LIEUTENANTS screen for DH Tour following selection to LIEUTENANT COMMANDER
- Superior performance in first sea and shore tours, attainment of initial warfare qualifications
- NA values outstanding performance in an array of first shore tour billets…diversity of first shore tour assignments (especially production and test) throughout each cohort is vital to aviation community success
- Due to compressed career path after winging, Graduate Education frequently not possible prior to LCDR

Valued achievements prior to COMMANDER
- Superior performance as a DH
- Attainment of advanced warfare qualifications
- Aviators serving as OP-T DHs develop essential training production skill sets valued by Aviation
- Graduate Education post DH is valued for top tier Officers

Valued achievements prior to CAPTAIN
- Superior performance as a Commanding Officer—OP, then OP-T followed by SM
- OP-T COs lead mission essential training squadrons and afloat tactical air control units, and are highly valued. Many OP-T COs are needed as CAPTs to subsequently fill critical NAE O-6 billets as leaders aboard our nuclear Aircraft Carriers
- SM COs are providing critical leadership vital to operational missions
- Proven leadership in post command, Aviation specific community (sea duty), and/or Joint assignments
- Graduate Education post Command is highly valued prior to CAPTAIN
Human Resources Officer
Career Progression

Notional Career Path

DIVO (FLEET OR HR) | DH (FLEET OR HR) | STAFF TOUR | LCDR LEADERSHIP / MILESTONE / STAFF TOURS | CDR LEADERSHIP / MILESTONE / STAFF TOURS | CAPT LEADERSHIP / MILESTONE / STAFF TOURS

Lateral Transfer & POCR Gains

M/S & CMD ASBs

0 2 4 6 8 10 12 14 16 18 20 22 24 26 28

Typical Billets/Quals

DIVO/DH/OIC/Staff Tour
In-Resident Graduate Education
Service College (JPME I)
HR Certification
HR Introductory Course

LCDR Milestone
DH/OIC/XO/CO
TYCOM/Fleet/
HQ Staff/CVN TO
In-Residence Grad Ed
Service College (JPME I)
Joint Tour/Experience
HR Certification

CDR Milestone
CO/XO/Fleet N1/TYCOM/
HQ/Major Staff
Joint Tour/Experience
Service College (JPME II)
HR Recertification
HR Advanced Course

CAPT Milestone
Major Command/
CO/Deputy/COS/OSD/
SECNAV/COCOM
Joint Tour/Experience
HR Recertification

Develop Core Competency: Development, Management, Recruiting, Requirements

LCDR MILESTONE: 37%  LCDR COMMAND: 54%
CDR MILESTONE: 59%  CDR COMMAND: 75%
CAPT MILESTONE: 27%  CAPT COMMAND: 48%
Human Resources Officer
Community Values

• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Sustained superior performance and attainment of source community qualifications
  ➢ Demonstration of increasing levels of responsibility and sound judgment

• Valued achievements prior to COMMANDER
  ➢ Sustained superior performance in all assigned duties, especially LCDR HR Milestone
  ➢ Master’s degree in HR related subspecialty including Operations Analysis, Manpower Systems Analysis, Financial Management, Education and Training Management, or civilian equivalent
  ➢ HR subspecialty experience: 311X, 3130, 3150, 321X
  ➢ Command eligible (AQD: 2D1)
  ➢ Professional Certification including PHR, SPHR, GPHR, CPT, CPLP, CDFM, CDFM-A
  ➢ JPME I

• Valued achievements prior to CAPTAIN
  ➢ Sustained superior performance in all assigned duties, especially CDR HR Milestone
  ➢ Master’s degree in HR related subspecialty including Operations Analysis, Manpower Systems Analysis, Financial Management, Education and Training Management, or civilian equivalent
  ➢ HR proven subspecialist: 311X, 3130, 3150, 321X
  ➢ Command eligible (AQD: 2D1)
  ➢ Professional Certification including PHR, SPHR, GPHR, CPT, CPLP, CDFM, CDFM-A
  ➢ JQO Progression: JPME I, JPME II and Joint Tour
Permanent Military Professor
Career Progression

Career Path

TRADITIONAL CAREER PATH | PhD EDUCATION | PMP TEACHING ASSIGNMENT

Naval Postgraduate School (3 years)
Civilian Institution (4 years)

Naval Academy
War College
Naval Postgraduate School

ADMINISTRATIVE BOARDS:
XO/OIC: N/A
CDR CMD: N/A
MAJ CMD: N/A
As members of the academic professoriate, PMPs:

- Have completed PhD within expected timeframe: 3 years (NPS); 4 years (CIVINS)
- Demonstrate sustained superior performance in teaching, research, leadership, service

Valued achievements prior to CAPTAIN

- Demonstrated mastery in teaching as a doctoral-level practitioner
  - Expertise in teaching and development of both introductory and advanced courses
  - Active mentorship of students outside the classroom
- Established record of research/scholarly activity on a specialized topic at the PhD level
  - Recognized expert in one’s discipline, with peer-reviewed publication as the “gold standard” for recognition of academic expertise
  - Build and maintain collaborative relationships with external research entities
- Leadership having command-wide and/or USN, DoD impact
  - Includes management of and collaboration with other faculty and staff
- Other significant contribution in service at both departmental and institutional level
  - Often manifested by active participation in major standing or ad hoc committees
Typical Billets / Quals

- **EDQP**
  - Eng focused Master’s Program
  - Proj Off Ship Supt Field Activity
- **Acquisition Corps Selection**
  - Production Off Type Desk Off APM, Sys Engineer
- **DAWIA Lvl III**
  - CHENG/CSO/RO ARO/OIC/SUPSHIP PMR/APM/PAPM/ DPM RQMTS/ ACTION OFF
  - NSY/RMC DH Staff N43 EA / CoS Tech Dir
  - CO MPM Staff N43 EA / CoS Tech Dir

Each individual's ED career path is tailored based on past experience, accession timing, and education.
Engineering Duty Officer

Community Values

- Valued achievements prior to LIEUTENANT COMMANDER
  - Warfare qualification
  - Proven performance at sea
  - 1440 or 1460

- Valued achievements prior to COMMANDER
  - 1440 (technical Masters degree and ED qualification tour completed)
  - 1460 with proven performance during ED qualification tour
  - Acquisition Corps member (ACQ FULL QUAL (APM) AQD)
  - Superior performance in core competency area assignments

- Valued achievements prior to CAPTAIN
  - 1440 (technical Masters degree and ED qualification tour completed)
  - Acquisition Corps member (APM AQD)
  - Level III DAWIA certification in primary career field, w/conferred AQD (e.g., Program Management (AA3), Engineering (AS3), Production Quality Management (AG3))
  - Superior performance in core competency area assignments
Aerospace Engineering Duty Officer
Career Progression

Career Path

AEDO Career Path

Lateral-Transfer Window
URL on-ramp to AEDO at 8 - 15 YCS

LCDR Experience Tours / PM / T&E / FS&P jobs

CDR Leadership Tours / O-5 ACQ Command

CAPT Leadership Tours / MAJ O-6 ACQ Command

AEDO career paths are tailored based on accession timing, diversity of experience, and acquisition lines of effort

Typical Billets / Qualifications

Test Pilot School

PM: IPTL, APM, ASPO
T&E: VX / HX / UX – DH / PC
FS&P: FRC Production / PSO
DCMA CFO / GFR
TYCOM Class Desk
Fleet DH

PM: DPM, IPTL, APM, PAPM
T&E: VX / HX / UX CO or CTP
USNTPS CO or XO
FS&P: CDR ACQ Shore CMD
FRC QAO

DAWIA Level II

DAWIA Level III

Defense Acquisition Corps Membership
Masters (Technical or Business)

Major Program Manager
Major ACQ Shore Command
SYSCOM Military Director
Senior Staff / EA / MA / CoS
Aerospace Engineering Duty Officer
Community Values

• AEDO is a lateral transfer-only community with accessions solely from warfare-qualified Aviation Warfare (13XX) Officers who support three major acquisition lines of effort:
  ➢ PM: Program Management (SYSCOMs - NAVAIR, SPAWAR)
  ➢ T&E: Test & Evaluation (VX/HX/UX Squadrons/Wings, USNTPS)
  ➢ FS&P: Fleet Support and Production (DCMA, FRC, TYCOM)

• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Proven operational performance
  ➢ Aviation warfare training, qualifications, and designation commensurate with community

• Valued achievements prior to COMMANDER
  ➢ Superior performance in Fleet or AEDO LCDR Tours
  ➢ Master’s Degree Complete (Technical or Business preferred) - Desired
  ➢ DAWIA Level II Certification - Desired

• Valued achievements prior to CAPTAIN
  ➢ Superior performance in AEDO CDR leadership tours and/or competitive performance as VX/HX/UX - CO or CTP, USNTPS CO or XO, O-5 DCMA or FRC Acquisition Shore Command (limited opportunities)
  ➢ Master’s Degree Complete (Technical or Business preferred)
  ➢ DAWIA Level III Certification in one area (additional acquisition certifications desired)
  ➢ ACQ FULL QUAL (APM) AQD - Defense Acquisition Corps Membership
Aerospace Maintenance Duty Officer
Career Progression

Career Path

Sea / Shore / Overseas

- AMO School (9 weeks)
- JASMMM (2 weeks)
- A2M2 (6 weeks)

O4 Milestone Tour

- Sea / Shore

CDR CMD Tour

- Sea / Shore

Shore

O6 Major Command

- Sea / Shore
- PCO (2 weeks)

Typical Billets

- AMO, MMCO, QAO, DIVO (O & I Level)
  Fleet Support Staff
  Acquisition Staff
  PG School

- AIMD OIC
  CAGMO
  CVN IM1
  L-Class MO
  FRC AMO/MMCO
  SQDN AMO

- CDR CMD
  - CVN AIMDO
  - FRC OIC
  - JSF CO
  - O5 ASC

- NAVAIR ACQ Cmd
  Fleet Support Staff
  FRC Production
  Wing MO

- Major Prgm Mgr
  Major Shore Cmd

- DAWIA Level II PQM (LOG, PM)
  Acquisition Corps (AC) Member

- DAWIA Level III PQM (LOG, PM)

- DAWIA (Executive Mgmt)

- Professional Aviation Maintenance Officer (PAMO) Designation
  DAWIA Level I PQM

- Business/Technical Masters Program (MBA, Aero, IT, OA)
  Acquisition Continuing Education throughout career (DAWIA Level I/II/III)

Administrative Boards:
CDR CMD (Mar 18): 23%
• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ O and I Level Maintenance junior officer tours
  ➢ Proven “at sea” performance
  ➢ Professional Aviation Maintenance Officer (PAMO) desired
  ➢ ACQ PQM LV1

• Valued achievements prior to COMMANDER
  ➢ Proven performance in O4 Milestone Tour - CAGMO, CVN IM1, AIMD OIC, L-Class MO, FRC AMO/MMCO, Squadron AMO
  ➢ PAMO PQS - Professional Aviation Maintenance Officer qualified
  ➢ ACQ PQM LV2 – (additional acquisition certifications desired)
  ➢ ACQ FULL QUAL – Defense Acquisition Corps membership
  ➢ Master’s degree desired

• Valued achievements prior to CAPTAIN
  ➢ Successful performance in Commander Command/O5 Acquisition Shore Command (ASC) CO
  ➢ AQD: CE(X) - Corporate tour
  ➢ Master’s degree complete
  ➢ ACQ PQM LV3 – (additional acquisition certifications desired)
Public Affairs Officer
Career Progression

Career Path

Source Community Training Pipeline / Warfare Qualification

Initial Tour / Sea Duty | Sea / Staff Duty | Independent Tour / Staff Duty | LCDR Dept. Head Afloat / Sea Major Staff / Joint Tours OIC | CDR Major Staff / # Fit / Joint Wash DC Leadership Tours | CAPT Major Staff / Command Leadership Tours

Typical Billets


Professional Development

DINFOS PAQC | JPME I | Grad Education | War College / JPME II JQO / Executive Learning

O4 Milestone Administrative Screening Board (FY19): First board conducted Nov. 2018
Career progression produces senior PAOs with communication expertise demonstrated by strategy development, tactical execution, enterprise leadership, and providing astute counsel. Sustained superior performance in diverse jobs balancing operational and joint staffs, direct senior leader support, Wash DC HQ billets, and community leadership support.

- **Valued achievements prior to LIEUTENANT COMMANDER**
  - Successful initial/accession tactical-level tour
  - Subsequent independent duty or staff tour developing/executing aligned communication supporting operational/strategic objectives
  - JPME I highly desired

- **Valued achievements prior to COMMANDER**
  - Superior performance in O4 milestone tour, awarded 7M1 AQD
  - Completion of graduate education
  - Increased scope of PA responsibilities and leadership, demonstrated advanced communication knowledge, strategy development, and communication advisory role for leaders and staff via operational or staff tour.
  - JPME I

- **Valued achievements prior to CAPTAIN**
  - Emphasis on communication planning and integration, critical thinking, enterprise leadership, executive vision & strategic-level special advisor roles
    - Fleet Ops: Numbered Fleet, Lead TYCOMs, USFF/CPF Deputy
    - Major Staff: CHINFO (OI-3, OI-5, EA), OCM, OLA, Office of Military Commissions
    - Joint Tour (COCOM, OSD, JCS)
    - War College/JPME II
**Foreign Area Officer**  
**Career Progression**

### Career Path

- **Depicts three primary source communities**
- **All communities eligible to lateral transfer**

- **SWO DIVO**
- **SWO Shore**
- **SWO DH**

- **SUB TRNG**
- **SUB DIVO**
- **SUB Shore**
- **SUB DH**

- **FLT TRNG**
- **AVN Sea**
- **AVN Shore**
- **AVN DH**

### Lateral Transfer On-Ramp

- **Initial Training**
- **Staff**
  - **SCO/DAS**
- **Trng**

### Intermediate/Advanced Training

- **LREC**, **DISCS**, **JMAS**, **FACT**, **JFAO II**, **JPME II** (as required), Leadership Continuum Training

### Typical Billets:

- **Warfare qualification**
- **Competitive FITREPs**
- **Grad Ed Language**
- **In-Theater**
- **JPME I**
- **JFAO I**
- **“FAO Q”**

- **NCC/Fleet**
- **CCMD**
- **OPNAV**
- **Joint Staff**
- **NIPO**
- **PEP**
- **Foreign War College**

- **Security Cooperation Office**
  - **SCO Chief, Navy Program Manager, Dep. Frgm Mgr**, **Operations Officer**
  - **Defense Attaché Office**
    - **Senior Defense Official/Defense Attaché, Naval Attaché, Asst. Naval Attaché**

- **NCC**
- **Fleet**
- **CCMD**
- **OPNAV**
- **JS**
- **DSCA**
- **NIPO**
- **State**

- **SCO**
  - **SCO Chief, Navy Program Manager, DAO**
  - **SDO/DATT Naval Attaché**

### Alt On-Ramp: LCDRs should have at least 2 of the following 3: 6 months in region, 2/2 in regional language, regionally focused Master’s Degree. LCDRs with 3 or more years TIG should have all 3.

### 2x Looks for Milestone Screen (M/S)

- Held at Year of Selection and Year of Selection +1
- O5 ~ 70-80% (*% adjusted to meet requirements*)
Foreign Area Officer
Community Values

• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Sustained superior performance and progress toward attainment of source community qualifications
  ➢ Demonstration of increasing levels of responsibility and sound judgment

• Valued achievements prior to COMMANDER
  ➢ Sustained superior performance in increasing levels of responsibility as a LCDR in a FAO Staff, Defense Attaché or Security Assistance / Cooperation tour
  ➢ Completion of FAO qualification standards (FAO Qual [Region] AQD)
  ➢ Regional experience involving direct international engagement of foreign partners
  ➢ JPME Phase I

• Valued achievements prior to CAPTAIN
  ➢ O5 Milestone screened, and superior performance in O5 Milestone tour
  ➢ Significant experience leading, planning, and executing international engagement activities
  ➢ Security Assistance Office (SAO) or Defense Attaché Office (DAO) experience
  ➢ Major staff or community leadership tours
  ➢ JQO, or progress toward
Oceanography Officer
Career Progression

Career Path

OCEANO DIVO
Community Qualification & Experience Tours

Post Grad Education

Lateral Gains: POCR / Lat Xfr / LDO On-Ramp

LCDR M/S ASB*

O4 SB*

O4 Milestone

LCDR LDR ASB*

O5 SB*

O5 Command Milestone

CDR M/S CMD ASB* ASB*

O6 SB*

O6 Major Command

Command and Milestone Administrative Screening Boards (FY18):

LCDR Milestone: 86%
LCDR Leadership: 60%

CDR Milestone: 50%
CDR Command: 36%
MAJ Command: 43%

Typical Billets / Quals

Sea: O4 Milestone:
- CSG, CVN, LHA/D
- Non-Milestone Duty:
- FST, MIW, ASW, NSW

Sea: O5 Command:
# FLT

Sea: CSG IW CDR

Shore: XO

Shore: Major Staff Headquarters

Shore: Detachment OIC

Shore: Major Staff / HQ

Shore: Education/PhD

*ASB: Administrative Screening Board
*SB: Statutory Board
Oceanography Officer

Community Values

• Sustained superior performance in leadership and operational billets
• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Information Warfare Officer Qualification
  ➢ Strong operational tour(s)
• Valued achievements prior to COMMANDER
  ➢ Superior performance in O4 milestone at-sea tour
  ➢ Physics-based oceanography and meteorology Master’s degree
  ➢ Demonstrated leadership tour: XO, OIC
  ➢ Major Staff, Joint, TYCOM, Tours with Industry
  ➢ JPME I
• Valued achievements prior to CAPTAIN
  ➢ O5 Command (~35% command opportunity)
  ➢ Superior performance in O5 milestone tour
  ➢ Superior performance in positions of leadership and influence
  ➢ Programmatic/policy experience: OPNAV / BUPERS / PERSCOM
  ➢ Operational HQ / TYCOM experience: CNMOC / NAVIFOR
  ➢ Joint Qualified Officer progression
# Cryptologic Warfare Officer

## Career Progression

### Career Path

<table>
<thead>
<tr>
<th>CW Tactical</th>
<th>CW National</th>
<th>NPS</th>
<th>CW Tactical</th>
<th>CW Tactical</th>
<th>NPS / Staff</th>
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<th>CW National</th>
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**Acquisition**

- **Lateral Gains:** SWO-CW, POCR, Lat Xfr, LDO On-Ramp

**Typical Billets/Quals**

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<thead>
<tr>
<th>CW Qual</th>
<th>IWC Qual</th>
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</table>

**Academic Schlrshp**

- NPS Masters, JPME I

**JPME II, NDU/NWC, JQO, ACQN I/II/III, PhD**

### Command and Milestone Administrative Screening Boards (FY18):

- LCDR Milestone: 88%
- CDR Milestone: 78%
- MAJ Command: 23%
- LCDR Leadership: 32%
- CDR Command: 15%

*ASB: Administrative Screening Board
*SB: Statutory Board
Cryptologic Warfare Officer

Community Values

- Sustained superior performance in leadership and operational billets
- Valued achievements prior to LIEUTENANT COMMANDER
  - Information Warfare Officer Qualification
  - Demonstrated proficiency in SIGINT, Cyber, and/or EW
  - Superior performance in CW Surface, Subsurface, Air or Special Warfare tactical tours
  - Superior performance in National or Joint tours (NSA/NIOC, Cyber Mission Force/NCU)
  - Intern/Academic programs (Tours With Industry, CNODP, JOCCP, Scholarships)
- Valued achievements prior to COMMANDER
  - Superior performance in O4 Milestone tour
  - Leadership tours (XO, OIC)
  - Major Staff or Acquisition tour
  - Master’s Degree, STEM desired
- Valued achievements prior to CAPTAIN
  - O5 Command (~15% command opportunity)
  - MAJCOM XO
  - Screened or completed O5 Milestone tour
  - Superior performance in Major Staff, TYCOM, or Joint tour
  - Joint Qualified Officer progression
Information Professional Officer
Career Progression

Career Path

Typical Billets / Quals

- Net Ops
- C2 Afloat
- Basic Course
- IP Basic & Warfare Quals
- TYCOM
- NPS
- Afloat Staff
- TAO Qual
- IWC Qual
- Milestone
- JPMI I
- ACQN LVL I
- NCTS OIC
- NCTAMS OPS
- IP IQ, CO Qual
- Staff TAO
- XO / OIC
- Joint
- Senior Off Crs
- JPMI II
- ACQN LVL II
- Cyber Fellowship
- SG N6
- # Flt N6A
- CVN CSO
- C10F/NAVIFOR
- OPNAV N2/N6
- IP AQ
- CDR CDR
- M/S CMD
- ASB* ASB*
- CAPT CMD ASB/
- AP ASB*
- Acquisition
- Lateral gains
- (POCR/Lat Xfr /LDO On-Ramp)
- SWO (IP)
- Option
- LCDR M/S ASB*
- LCDR LDR ASB*
- O4 SB*
- O5 SB*
- O6 SB*

Net Ops
C2 Afloat
Basic Course
IP Basic & Warfare Quals

← 18 mo. Technical or Cyber Master's Program →

Cyber Operations / Resource Sponsor / Manpower Experience/Space/Acq LVL I/II/III

Command and Milestone Administrative Screening Boards (FY18):
LCDR Milestone: 69%  CDR Milestone: 44%  CAPT Milestone: 50%
LCDR Leadership: 18%  CDR Command: 19%  MAJ Command: 55%

*ASB: Administrative Screening Board
*SB: Statutory Board
** ANSI: Afloat Network Security Initiative
Information Professional Officer

Community Values

• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Superior performance in C4I operational or ashore tour
  ➢ IP Basic and Information Warfare Officer Qualification
  ➢ Progress towards a technical Master’s degree

• Valued achievements prior to COMMANDER
  ➢ Leadership tour (OIC or XO, ~20% opportunity)
  ➢ Superior performance in O4 Milestone
  ➢ IP Intermediate Qualification
  ➢ Technical Master’s degree
  ➢ JPME Phase I
  ➢ Major Staff Tour – CCMD (or other Joint tour) / OPNAV / TYCOM / SPAWAR
  ➢ Operational Planner Experience
  ➢ Acquisition Experience
  ➢ Space Cadre

• Valued achievements prior to CAPTAIN
  ➢ O5 Command (~10% command opportunity)
  ➢ Superior performance in O5 Milestone
  ➢ IP Advanced Qualification
  ➢ Major Staff Tour – CCMD (or other Joint tour) / OPNAV / TYCOM / SPAWAR
  ➢ Joint Qualified Officer progression
  ➢ Acquisition Experience
  ➢ Space Cadre
Intelligence Officer
Career Progression

Career Path

Typical Billets/ Quals

INTEL Qual
IWC Qual
CVN/CAG
Amphib

NSW
FID/FIAF
Intel Center *

CVN/CAG
Amphib
NSW
NECC
FID/FIAF

HUMINT
Intel Center *
# FLT
COCOM

CVN/CSG
ESG
NSW
# FLT
HUMINT

Intel Center *
COCOM
OPNAV
Joint Staff

# FLT N2
Staff N2
Joint Staff
Joint Intel Ctr

CSG IW CDR
Chief of Staff
Theater J2

* Intel Center = CNO/IP, NCIS, ONI
CIA, DIA, NGA, NSA
CCMD JIOC, JIATF

*ASB: Administrative Screening Board / *SB: Statutory Board

Command and Milestone Administrative Boards (FY18):

LCDR Milestone: 85%
LCDR Leadership: 35%
CDR Milestone: 60%
CDR Command: 9%
MAJ Command: 26%
Intelligence Officer
Community Values

• Sustained superior performance in leadership and operational billets
• Valued achievements prior to LIEUTENANT COMMANDER
  ➢ Superior performance in initial operational tours
  ➢ Information Warfare Officer Qualification
  ➢ Competitive intelligence center tour (Navy or Joint)
  ➢ Demonstrated proficiency in OPINTEL
• Valued achievements prior to COMMANDER
  ➢ Superior performance in mid-career operational milestone tour
  ➢ Leadership tour (XO/OIC, < 5% opportunity)
  ➢ Successful completion of Command Qualification Program
  ➢ Competitive intelligence center/staff tour (Navy or Joint) as O3 or O4
  ➢ Demonstrated proficiency in all-source analysis, collections, and/or targeting
  ➢ Master’s degree, JPME I
• Valued achievements prior to CAPTAIN
  ➢ Superior performance in O5 Milestone tour
  ➢ O5 Command (<10% command opportunity)
  ➢ Superior performance in position of leadership
  ➢ Competitive intelligence center/staff tour (Navy or Joint) as O4 or O5
  ➢ Joint Qualified Officer progression
Limited Duty Officer (Line)  
Career Progression (1 of 2)

### Non-Nuclear Career Paths

<table>
<thead>
<tr>
<th>Surface</th>
<th>DivO at SEA/SHORE</th>
<th>DivO at SEA/SHORE</th>
<th>DH/PA at SEA/SHORE</th>
<th>DH at SEA/SHORE</th>
<th>DH/PA at SEA/SHORE</th>
<th>CDR SEA/SHORE</th>
<th>CDR CMD/MAJ Staff</th>
<th>CAPT BILLET</th>
<th>MAJOR CMD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Submarine</td>
<td>DivO at SEA/SHORE</td>
<td>DivO at SEA/SHORE</td>
<td>DH/PA at SEA/SHORE</td>
<td>DH/PA at SEA/SHORE</td>
<td>DH/PA at SEA/SHORE</td>
<td>CDR XO SHORE Maj Staff</td>
<td>XO SEA/SHORE</td>
<td>CAPT BILLET</td>
<td>MAJOR CMD</td>
</tr>
<tr>
<td>Aviation</td>
<td>DivO at SEA/SHORE</td>
<td>DivO at SEA/SHORE</td>
<td>DivO at SEA</td>
<td>OVERSEAS PA/DH/OIC at SEA/SHORE</td>
<td>DH/PA at SEA/SHORE</td>
<td>DH at SEA SHORE, XO, CDR CMD</td>
<td>XO/CO MAJOR</td>
<td>CAPT BILLET</td>
<td>MAJOR CMD</td>
</tr>
<tr>
<td>General</td>
<td>DivO at SEA/SHORE</td>
<td>DivO at SEA/SHORE</td>
<td>Flag Staff/PA DH at SEA</td>
<td>DH/OIC SEA/SHORE</td>
<td>XO/Major &amp; Joint Staff</td>
<td>MAJ Staff/COS/EA</td>
<td>CDR CMD/MAJ Staff</td>
<td>CAPT BILLET</td>
<td>MAJOR CMD</td>
</tr>
</tbody>
</table>

### IWC

- IWC LDOs are transitioning via Off-Ramp to RL counterpart resulting in no funded control grade requirements for this FY

### Typical Billets

<table>
<thead>
<tr>
<th>0</th>
<th>2</th>
<th>4</th>
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<th>12</th>
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<th>28</th>
</tr>
</thead>
<tbody>
<tr>
<td>Warfare Quals</td>
<td>Increase in scope</td>
<td>AQDs showing continued growth; technical and tactical</td>
<td>PA/DH AOIC OIC</td>
<td>PA/DH AOIC OIC</td>
<td>PA/DH AOIC OIC/XO/CO MAJ Staff</td>
<td>DH/OIC OIC/XO/CO MAJ Staff</td>
<td>XO/CO MAJ Staff</td>
<td>XO/CO MAJ Staff</td>
<td>Life-long learning</td>
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</tr>
</tbody>
</table>
# Limited Duty Officer (Line)

## Career Progression (2 of 2)

### Nuclear Career Paths

<table>
<thead>
<tr>
<th>Fleet Nuclear</th>
<th>DIVO CVN TA/Sub Tender DIVO/IMA DIVO</th>
<th>DH/PRI ASST CVN PA/Sub Tender PA/IMA PA/Major Staff</th>
<th>XO/MAJOR DH/CVN CHENG Sub Tender XO/Maj IMA RO XO Ashore/Major Staff/Community Mgmt or Placement</th>
<th>Major Ashore Staff CO IMA/Dep SY CDR/OIC/Major Staff/XO Major Ashore Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>NR Field Office Nuclear</td>
<td>ASST NR REP (CVN/SSN Project Assistant)</td>
<td>ASST NR REP (CVN/SSN Project Lead)</td>
<td>ASST NR REP (DEPUTY NRR/PROJECT OFFICER/INDEPENDENT DUTY)</td>
<td>NR REP/SECTION HEAD</td>
</tr>
</tbody>
</table>

### Typical Billets

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<td>PA/DH AOIC OIC Life-long learning</td>
<td>PA/DH AOIC OIC XO MAJ Staff Life-long learning</td>
<td>PA/DH AOIC OIC XO MAJ Staff Life-long learning</td>
<td>DH OIC XO/CO MAJ Staff Life-long learning</td>
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| Basic AQDs | | | | | | | | | | | | | | |

| Added technical/tactical skills | | | | | | | | | | | | | | |
Limited Duty Officer (Line)
Community Values

• Sustained superior performance
  ➢ Documented in FITREP

• Meaningful assignments
  ➢ COMMAND, if opportunity afforded
  ➢ Manpower, Personnel, Training and Education (MPT&E) tours, if opportunity presents itself

• Active mentors
  ➢ Documented mentors of junior personnel based on the demographics of particular job (officers, enlisted, etc.)

• Complexity and scope of responsibility
  ➢ Upward progression in scope of management and leadership
  ➢ Diversity of experience and increased technical knowledge, or increased specific and demonstrated technical expertise
  ➢ Continues higher education and/or life-long learning
  ➢ World-wide assignable