



THE NAVAL AVIATION ENTERPRISE AIR PLAN



...One Vision, One Team

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“Naval Aviation is partnering with other warfighting communities to solve challenges, share best practices, and implement common metrics — improving cost management in Naval Aviation and delivering warfighting wholeness for the Naval Service.”
- SES Jim Beebe, Executive Director, Commander, Naval Air Forces

Integrated Resource Management Team (IRMT) – Championing Cost Management and External Integration

Collecting, analyzing, and reporting financial and performance information from across Naval Aviation, in order to gain an enterprise perspective, is complex work that enables Naval Aviation leadership to speak with one powerful voice. The [Naval Aviation Enterprise’s](#) (NAE) [Integrated Resource Management Team](#) (IRMT) assists leadership in doing exactly that – conducting business in an enterprise manner. The IRMT facilitates the exchange of financial and performance information among all Naval Aviation stakeholders, and helps leadership develop uniform, full-picture views and positions on financial matters.

The IRMT is focused on initiatives that help Naval Aviation meet operational requirements in the most affordable way possible:

- Leveraging collaboration across enterprises for the benefit of readiness at an optimal cost**
 The IRMT is working with the Surface Warfare Enterprise (SWE) to make sure all ships that handle aircraft are capable of launching and recovering aircraft when needed. The Integrated Surface Warfare & Aviation Readiness Team (ISWART) has developed aviation readiness metrics for big-deck LHA and LHD amphibious assault ships, and is now working on the LPD transport docks. These metrics help identify potential gaps in aviation personnel, equipment, supply, training, and weapons readiness, and help to guide improvement teams in resolving deficiencies.
- Emphasizing savings and efficiencies to drive a culture of judiciousness**
 The NAE Efficiencies Repository, managed by the IRMT, is a database of efficiencies, best practices, cost avoidance initiatives, and accomplishments that have positively impacted Naval Aviation. This data is used to articulate and quantify, where able, actions based on [enterprise principles](#) that contribute to achieving warfighting readiness more affordably, and to demonstrate what is possible. In these tough financial times, it is critically important to share readiness efficiency successes to maximize our warfighting capability.
- Creating transparency of cost elements and data sources to promote cost management advances**
 The IRMT and OPNAV N43 are working to cross-connect the dots between the fiscal budget and fiscal execution. Expanding on the current Visibility and Management of Operating and Support Costs (VAMOSOC) Aircraft Type Model Series Report (ATMSR) and Cost Assessment and Program Evaluation (CAPE) cost structures, the combined IRMT/OPNAV N43 team is working to create transparency of costs and data to provide a full-picture ‘apples to apples’ view that will greatly assist in generating savings and efficiencies. A long-range goal is to institutionalize the Cost Element Structure (CSE) as the standard data element linking the currently-different cost estimating, budgeting, and execution measures.

Latest NAE Award Winners

Jun 2012: Capt. Steven Beldy, Naval Air Force Atlantic
Jul 2012: Col. Christopher Clayton, Naval Air Force Atlantic

Aug 2012: Lori Lontos, AIR 4.0T, Naval Air Systems Command

Key Messages

- Increased transparency of financial data across the Enterprise will result in improved cost fidelity and a better understanding of cost drivers.
- Integrated Resource Management Team members are committed to helping Naval Aviation stakeholders achieve meaningful analysis and understanding of cost data.
- Continued work of the IRMT will give leadership a better understanding of total ownership costs and help them achieve the best possible use of resources.

Facts and Figures

- Reevaluation of the CVN Eddy Current Inspection (ECI) program resulted in an increase of the number of full ECIs, allowing elimination of partial ECIs, achieving a projected cost avoidance of \$87.7 million over the remaining NIMITZ Class service-life by reducing the amount of non-value added work associated with test set-up and tear-down. (#393 in NAE Efficiencies Repository)
- A naval aircrew training process improvement team addressed lags within the training pipeline, reducing student wait time by 34 percent and increasing aircrew instructor production by 50 percent. (#394 in NAE Efficiencies Repository)