



# THE NAVAL AVIATION ENTERPRISE AIR PLAN



...One Vision, One Team

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*“Leaders at all levels must embrace a judiciousness that maximizes the return on all our resources: people, money, and time.”* - Adm. Jonathan Greenert, Chief of Naval Operations

## Naval Aviation: Judicious Use of Resources

In a recent message to Naval Air Forces, Vice Adm. Al Myers, [Commander, Naval Air Forces](#)/Commander, Naval Air Force, U.S. Pacific Fleet, and Rear Adm. Ted Branch, [Commander, Naval Air Force Atlantic](#), reinforced the [Chief of Naval Operations](#)' call for increased focus on the judicious use of resources:

**“We have a responsibility to accept the challenge of maintaining ready Naval Air Forces during this era of fiscal and geostrategic uncertainties. This is a challenge that Naval Aviation understands and embraces.”**

Naval Aviation is equipped to take on this challenge. Naval Aviation’s recent history involves seeking and achieving the judicious use of resources, through efforts such as the Naval Aviation Pilot Production Initiative, the Naval Aviation Readiness Integrated Improvement Program, and the [Naval Aviation Enterprise](#) (NAE). Established in 2004, the NAE builds on the successful efforts of previous efficiency programs and expands the focus of these efficiency efforts.

Today, Naval Aviation’s enterprise approach thrives on a robust partnership that drives a culture of transparency, collaboration, and metrics. These principles and practices of enterprise behavior drive Naval Aviation stakeholders to work together to overcome barriers, help to identify efficiencies, and provide the critical data needed to make superior decisions at all levels.

Partnering as an Enterprise promotes the judicious use of resources and simultaneously maximizes the return on investment for those resources. Enterprise efforts allow Naval Aviation leaders to understand and control flying hour cost drivers, invest in future readiness improvements, identify cost savings/avoidance, and balance manpower requirements. These efforts help Naval Aviation offset some of the current budget pressures while also reducing their impact to readiness.

Sustaining and advancing Naval Aviation warfighting capabilities at an affordable cost is an all-hands effort, especially in this fiscal environment. The enterprise approach and an individual commitment to continuous process improvement are key tools to achieve this mission and to ensure that Aviation remains an agile and powerful resource for the best Naval forces in the world.

## Latest NAE Award Winners

October: Erika Berry, Naval Air Force Atlantic

November: Maj. Kevin Mattix, Marine Aircraft Group-41

### Key Messages

- Naval Aviation achieves the judicious use of resources through its enterprise approach—fueled by transparency, collaboration, and metrics.
- Naval Aviation leaders partner within the NAE to advance and sustain Naval Aviation warfighting capabilities at an affordable cost.
- The enterprise approach is at the core of Naval Aviation’s responsible stewardship of taxpayer dollars.

### Facts and Figures

Naval Aviation’s Enterprise approach achieves results:

- In FY11 Strike Fighter Wing Atlantic and Strike Fighter Wing Pacific avoided \$236.7 million in costs from the planned budget of the FY, as a result of the close scrutiny and analysis of costs under the F/A-18 Flying Hour Program.
- An Onboard Discharge Tank cost reduction initiative will result in \$87 million cost reduction over the remaining life of the CVN 68 class carrier.